

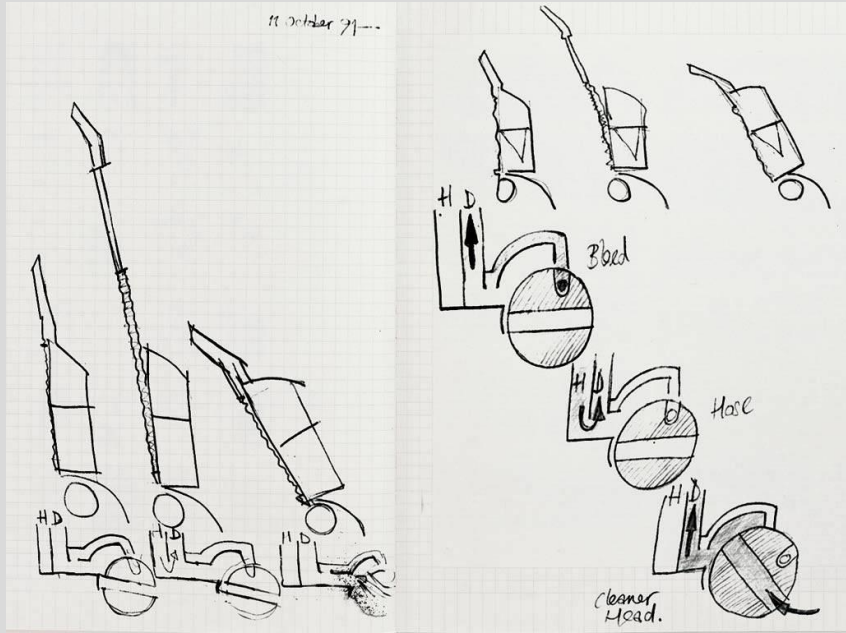
---

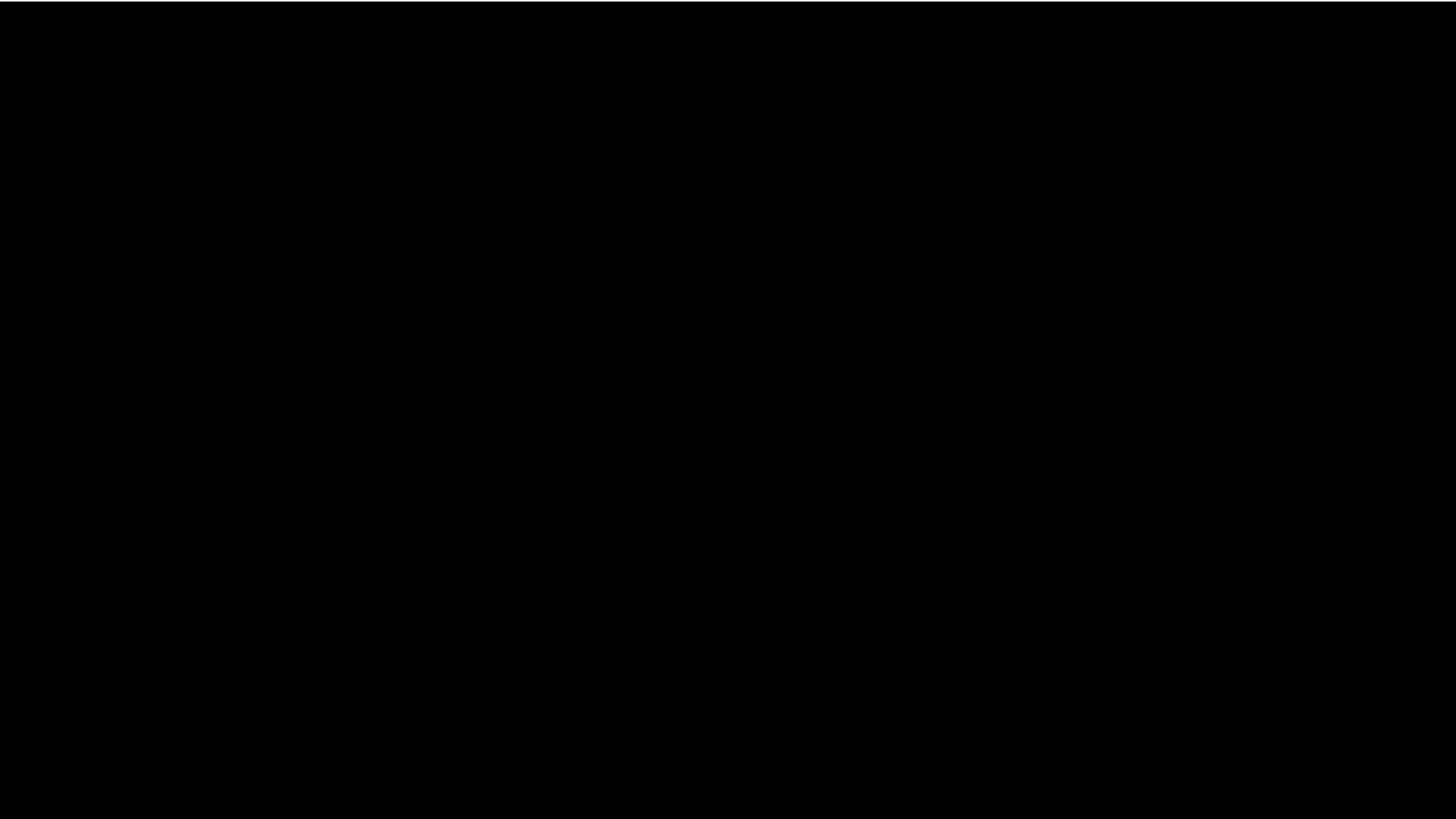
# The future of standards development

Alan Sellers

# The world's first bagless vacuum

Failure can be an option







**HULLAVINGTON**  
Hardware/Software  
2,000,000m<sup>2</sup>

**LONDON** Imperial College  
Robotics/Vision Systems

**BRISTOL**  
Software  
130m<sup>2</sup>

**MALAYSIA P1 + P2**  
Hardware  
13,500m<sup>2</sup>

**USA, MICHIGAN** Sakti3  
Batteries

**MALMESBURY** Campus - D9  
NPI & Research/Hardware/  
Electronics/Software  
20,000m<sup>2</sup>

**MALAYSIA P3**  
Hardware  
24,000m<sup>2</sup>

**SINGAPORE** Tech Centre & Control Tower  
Robotics/Vision Systems/  
Fluid Dynamics/Software/AI  
4,300m<sup>2</sup>

**SINGAPORE** Westpark  
Motors  
7,000m<sup>2</sup>



Dyson Supersonic™  
Prototypes



## Industry Natives

- Quality
- Security
- Privacy
- Personal relationships

## Digital Natives

- Speed
- Openness
- Agility
- Global interactions

## 1<sup>st</sup> generation

- e-mail
- Intranet
- Web browsing
- Shared network drive

## 2<sup>nd</sup> generation

- Instant messaging
- Video conferencing
- Online file sharing
- Online document editing





Openness drives collaboration

Iterative development

Agile standards development

# Content change, culture change

Lauren Pope

@La\_Pope

**BSI Standards Matter**

July 2017

# Brilliant Noise: a strategic marketing partner for global brands



**Your customers expect  
more from your brand  
than ever before.**

**They expect your  
content to be engaging,  
relevant, and personal.**

**For many brands,  
that's a big challenge.**

**All too often, content is:**

- slow,**
- siloed,**
- brand-first.**

**Fixing that is about  
more than creative or  
technology...**



**...it's about operations,  
collaboration, culture.**

**You need to join  
the dots...**

**customers**

**sales**

**PR**

**advertising**

**formats**

**products**

**marketing**

**social**

**legal**

**partners**

**services**

**digital**

**paid**

**local  
markets**

**compliance**

**...to build a connected  
approach that's  
customer-first, and  
commercially-sound.**

**Case study:**  
**American Express**  
**and Brilliant Noise**

# The challenge

How can we bring disparate global teams together to create customer-first content efficiently?

# Discovery

We got on planes, trains and phones. We asked a lot of questions, put our assumptions aside, and listened.

# What we learnt

- No shared vision or guidelines.
- Silos prevailed.
- Timelines & capabilities varied.
- Duplication was common.
- Localisation was hard.

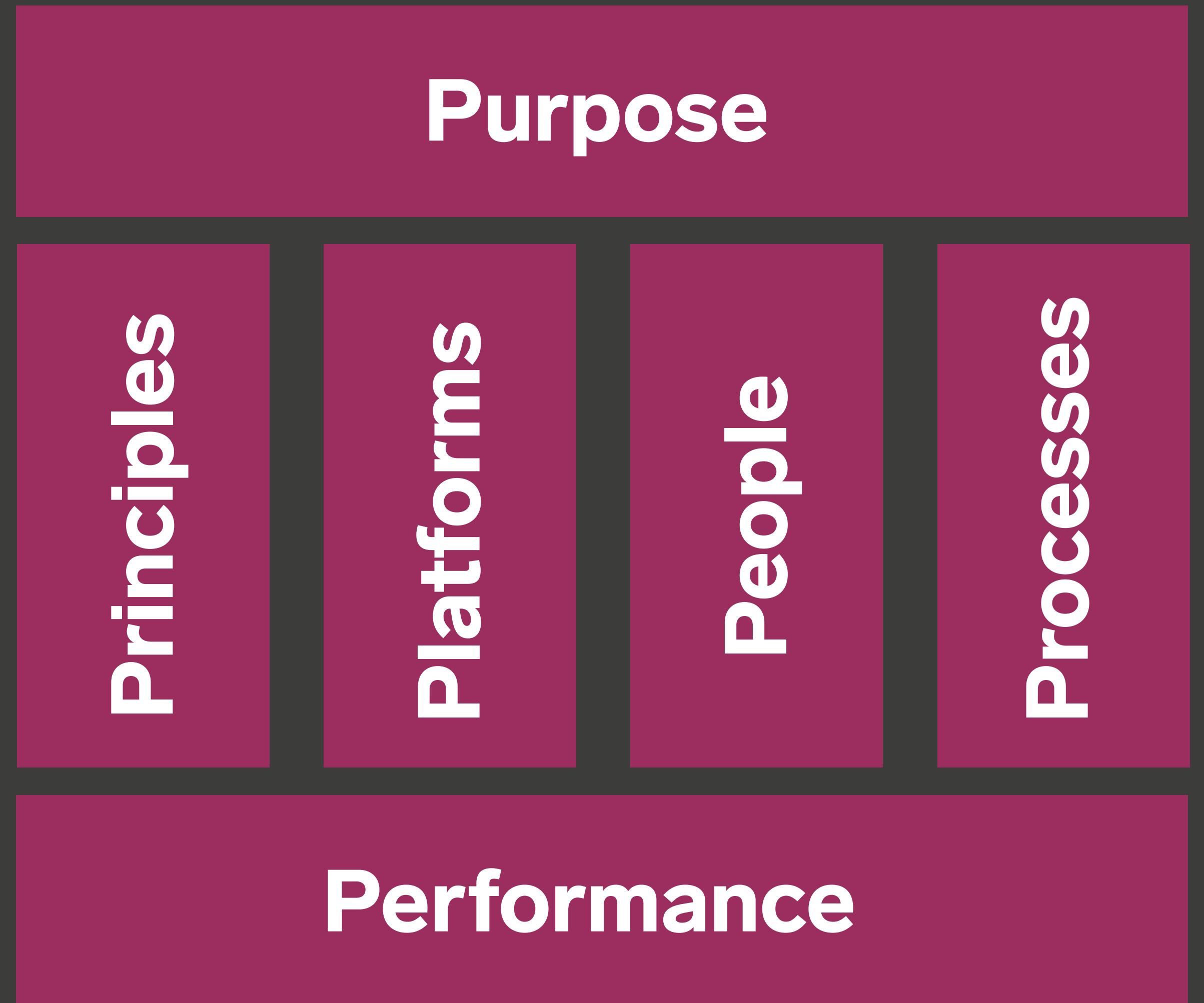


# Our response

The Editorial Hub: a global, cross-functional team and end-to-end system for content.

# The 6Ps

A strategy framework that considers culture, as well as creative.

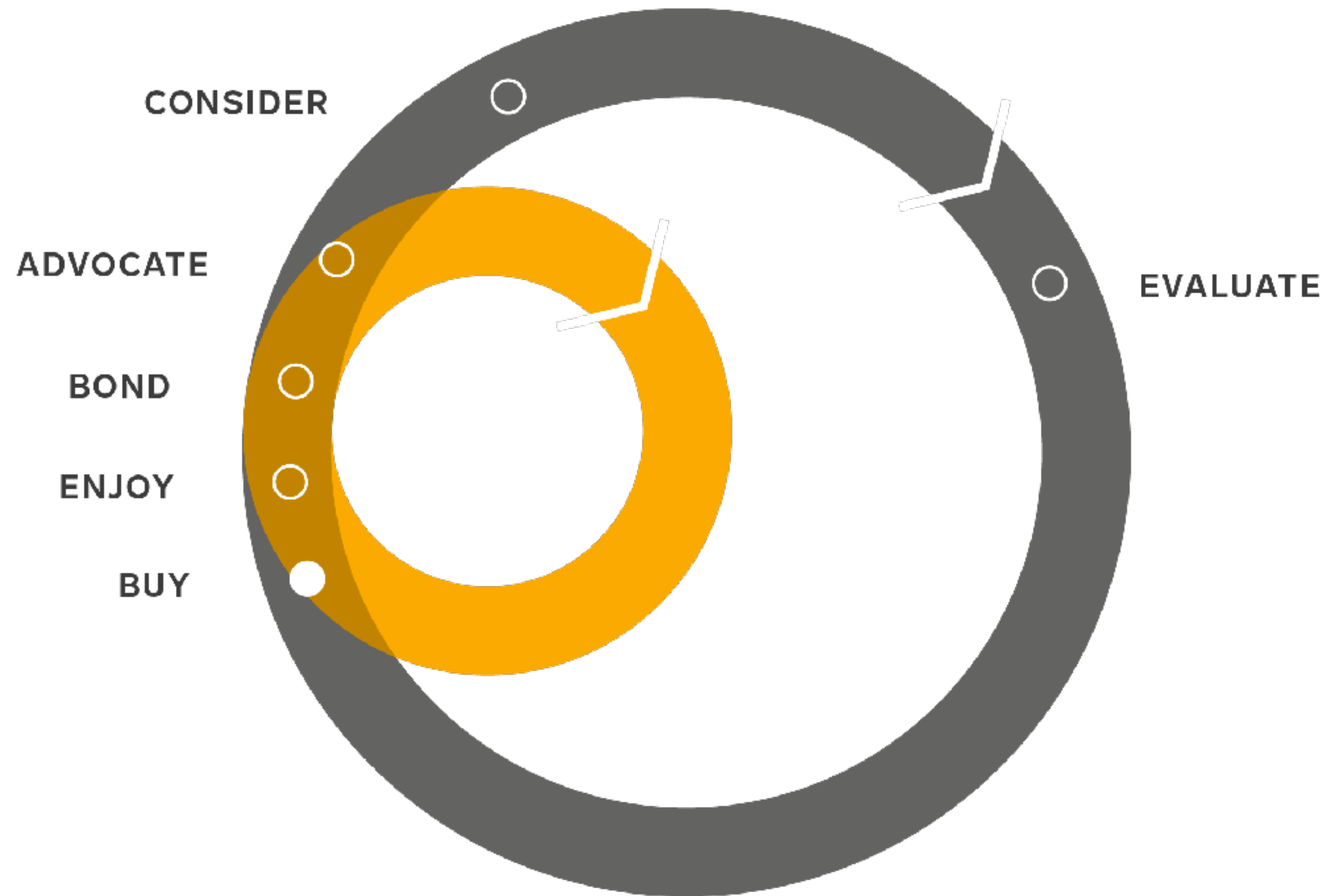


# Principles

1. What's in it for customers?
2. Only Amex can do this.
3. We are one team.
4. Content can come from anywhere.
5. Scalable, repeatable,
6. Test, learn, iterate.

# The customer decision journey

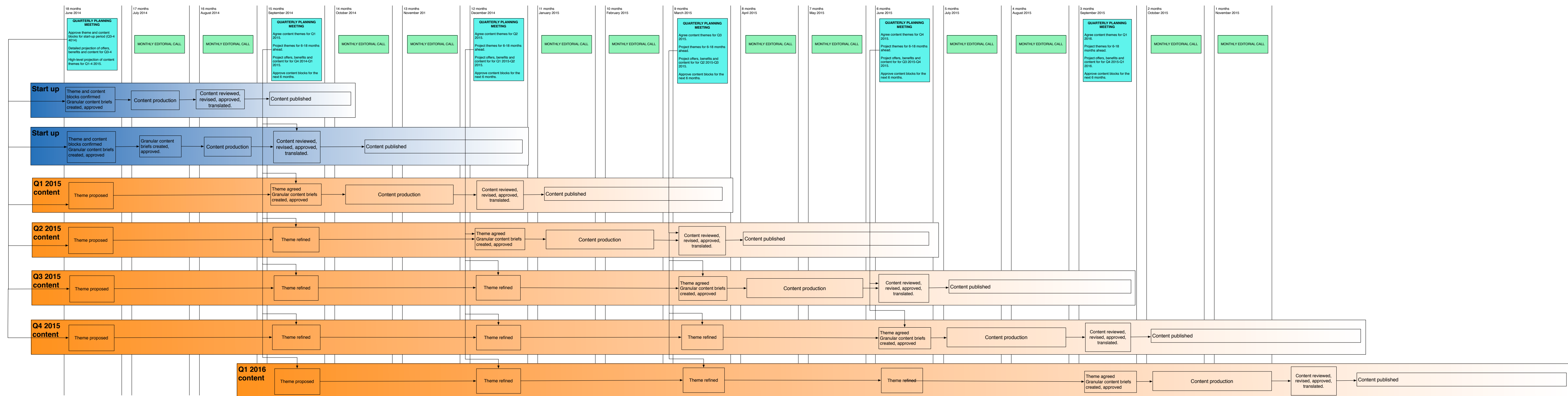
An alternative to the funnel for the digital age



# Process

- 18-month global end-to-end process.
- Quarterly content planning focus.
- Agile-ish process for reactive opportunities.
- Face-to-face meetings every two weeks.

# Process: do the hard work to make it easy



# The results

- Over 500% improvement in operational efficiency.
- Over 200% improvement in customer engagement.
- A fundamental change to the culture around content.

**Brilliant  
Noise**

**Thank you**

@la\_pope | [www.brilliantnoise.com](http://www.brilliantnoise.com) | @brilliantnoise