

## Laundry handling improvements cut injury rates, costs and lost work days

## Situation

Rapid growth, staff turnover, and constant construction created significant pressure for this leading medical facility and EVS department. Linen handling was proving to be a particular problem for this group, accounting for 30% of their injuries. Employee morale was down, and days lost to injuries were up.

## Solution

BSI started with a process review and risk assessment to identify laundry handling tasks with high risk for injuries and opportunities for improvements. A process mapping project helped engage employees in the search for solutions. Armed with the data from this research, BSI worked with the client to create and implement a plan focusing on four main strategies:

- Changing to lighter laundry bags—from 40 lbs to 18 lbs—and making other equipment accommodations to reduce injury risk.
- Changing staffing models and processes to provide additional staff for high turnover times.
- Improving linen chute maintenance processes and management to reduce backup.
- Improving training and emphasizing correct lifting procedures and staff engagement in solutions.

## Improved Outcomes

- Measurable improvements in key outcomes:
  - Cost of injuries down 44%

    Lost work days down 60%

    Restricted work days down 23%
- Significant increase in staff morale.
- Increased staff reporting of near misses and concerns.

