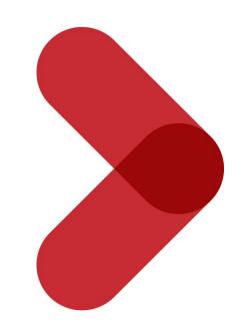


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Approaching change ISO Revisions Update Seminar

ISO 9001:2015 and ISO 14001:2015







Who is BST?

BSI, a Royal Charter Company

- **Leading Global Standards Creation Body:** British, European, ISO, Public, Private
- The UK National Standards Body: The source of British Standards
- **Experienced**: The world's first National Standards Body established in 1901 and a founding member of ISO
- **Thought Leaders**: Shaped the world's most adopted standards, incl. ISO 9001, ISO 14001, OHSAS 18001
- **Specialist Focus** on Standards Creation, Training and Certification
- **Global Network**: 70,000 clients in 150 countries worldwide including governments, global brands and SME's
- **Trusted**: We're a Royal Charter Company, reinvesting profits back into our business to improve our clients' experience



BSI people make the difference for our clients

Global network of over 4,000 people supported by 10,000 industry experts

- Over 100 years experience across almost every sector
- Global specialization focused on standards, training, certification and GRC
- Industry specialized assessors constantly trained on new standards and processes
- Tutors skilled in transferring knowledge to your employees
- Our Credo "Making Excellence a Habit" keeps BSI client focused
- Valued and appreciated by our clients our BSI assessors score 9.25/10 in our Global Client Satisfaction Index



Over 100 years facilitating trade and improving business

Product Specification Standards

- Beginning in 1901, initial Standards focused on product specifications to harmonize and facilitate commerce and reduce duplication
 - Railroad gauges
 - Steel specifications
 - Construction standards
 - · Agricultural commodities
 - · Consumer and electrical products
 - · Personal safety equipment
 - Medical devices
- Product Specification Standards remain relevant today driving interoperability and innovation in areas such as smart cities and regenerative medicine (e.g. stem cells)

Business Process Standards

- The next generation of standards focused on business processes to ensure consistent quality output
- BSI shaped the original standards for:
- Quality Management (ISO 9001)
- Information Security (ISO/IEC 27001)
- Environment Management (ISO 14001)
- Health & Safety (OHSAS 18000)
- IT Services Management (ISO/IEC 20000-1)
- Business Continuity (ISO 22301)
- Sustainable Events (ISO 20121)

Business Potential Standards

- BSI's new generation of Standards are centred around people behaviour and values to help organizations reach their full potential and protect their corporate reputation
- Key standards include:
 - Anti-Bribery
 - Corporate Social Responsibility
 - Collaborative Business Relationships



Business Potential Standards

Business Process Standards

Product Specification Standards

Founded

1950 2000

4

BSI's end-to-end solutions make excellence a habit



Shape

Together with >10,000 independent experts, BSI leads the development of global standards

- Public Standards PAS
- British Standards BS
- European Standards EN
- · International Standards -**ISO**



Share

We share our standards and quidance documents in many formats, from paper to PDF or organization-wide licenses

- · Online Standards Portal
- Network Licenses



Embed

Our tutors transfer the knowledge and skills needed to embed excellence

- In-Company Training
- Public Training
- · Internal & Lead **Auditor Training**
- Self Assessment tools
- Gap Analysis
- Entropy Software[™]



Assess

Our assessors give you proven ways to measure, improve and confidently promote your organization

- Management Systems Certification
- Gap Analysis
- Verification services
- · Supplier certification
- 2nd Party Assessment
- Self Assessment tools
- Product Certification
- Kitemark & CE marking

Support

We support you with the knowledge and business tools you need to continually improve

- Entropy Software™
- BSI Excellerator™ Report
- Supply Chain Solutions
- Six Sigma Training
- · Business Improver **Training**

Management Standards Sustainability Standards 1 Performance Standards Operational

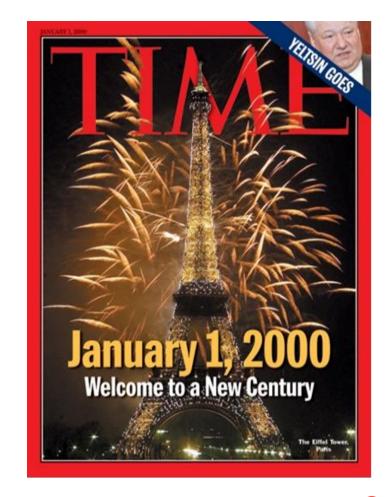


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9/4/2014

A changing world since Y2K

- 1) Increasing market competitiveness and price sensitivity
 - nationally
 - internationally
- 2) Recession led restructuring
 - complex
 - leaner with less resources
 - cost conscious
- 3) Better understanding of risk prevention
- 4) Greater focus on corporate reputation and governance





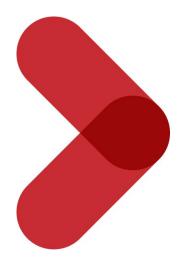
The ISO standard development process

'the result of international, expert consensus'





So, what's new?



Three key areas of change;

- The emphasis on leadership
- A consistent approach across management systems
- The focus on risk prevention

The changing face of a management system:

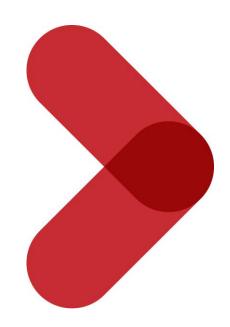
'It is not the strongest of the species that survives, nor the most intelligent that survives, it is the one that is most adaptable to change.' Darwin





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The background and the changes







The standards development process

- There are different stages involved with the development of the international standard
 - Working Draft ('WD')
 - Committee Draft ('CD')
 - Draft International Standard ('DIS')
 - Final Draft International Standard ('FDIS')
 - International Standard
 - Published after approval of the FDIS
 - Subject to a 'systematic review' every 5 years





Key perspectives

Why the need for change?

- Maintain relevance to organizations generally.
- Integrate with other management systems: eg ISO 9001, ISO14001, OSHAS18001 etc.
- Provide an integrated approach to organizational management
- Provide a consistent foundation for the next 10 years: stability
- Reflect the increasingly complex environments in which organizations operate
- Ensure the standard reflects the needs of all potential user groups
- Enhance an organization's ability to satisfy it's customers and other stakeholders





What was considered

- Results from an extensive web-based user survey
- The increasing diversity of standards users
- Developments in knowledge and technologies
- Broader user interest





Strategic changes to date

- Emphasis on formalisation of risk management: assessment & control
- Increased emphasis on a holistic approach to management systems management.
- Increase flexibility on the creation and use of documentation

Relevant needs of Interested parties are the new focus



The new High Level Structure – Annex SL

A new common ISO format has been developed for use across all management system standards

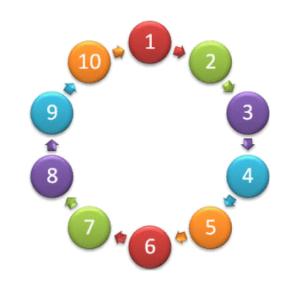
- Common text and numbering schemes
- Core definitions
- Broader user interest

Organizations implementing an integrated system (e.g. QMS, EMS, ISMS etc.) should achieve improved benefits.



Numbering scheme

- 1) Scope
- 2) Normative references
- 3) Terms & definitions
- 4) Context of the organization
 - Understanding the organization and it's context
 - Understanding the needs and expectations of interested parties
 - Determining the scope of the MS
 - Management systems and it's processes

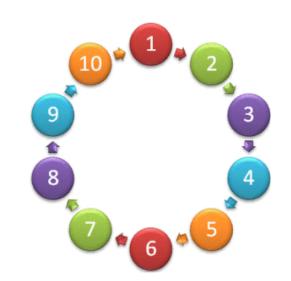




- 5) Leadership
 - Leadership and commitment
 - Policy
 - Organizational roles and responsibilities
- 6) Planning for the MS
 - Actions to address risks and opportunities
 - Objectives and planning to achieve them



- Resources
- Competence
- Awareness
- Communication
- Documented information





8) Operation

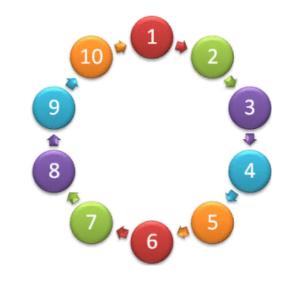
Operational planning and control

9) Performance evaluation

- Monitoring, measurement, analysis & evaluation
- Internal audit
- Management review

10) Improvement

- Non-conformity and corrective action
- Continual improvement

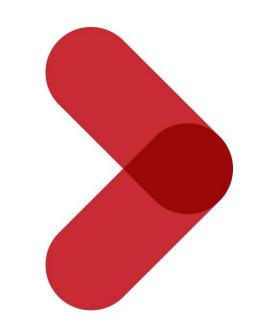






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An overview of the main changes to ISO 14001:2015







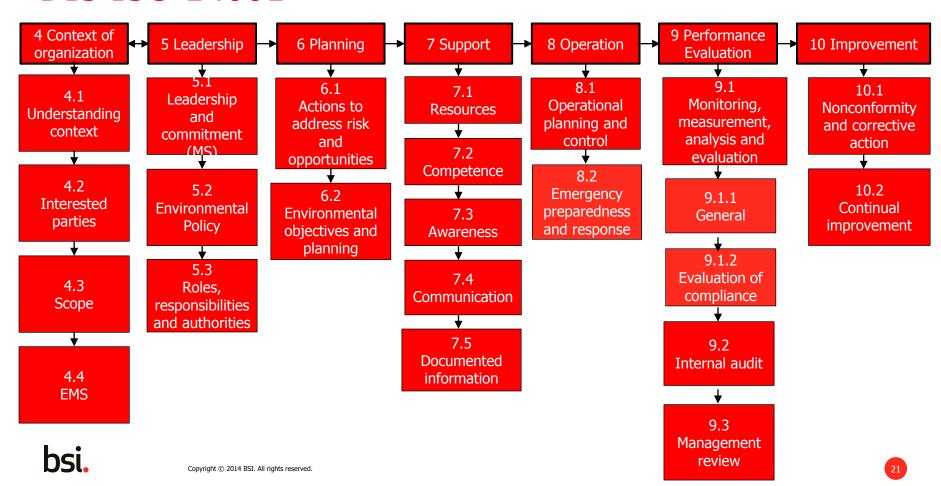
Overview of Changes

- Context of the organization must be understood
 - a. Increasing awareness of its relationship with the environment
 - b. Increased emphasis on interested parties
- 2. Greater integration with strategic direction and business processes
- 3. EMS planning enhanced:
 - a. Risks associated with threats and opportunities
- 4. Preventive action replaced by risk
- 5. Demonstrable EMS leadership from Top Management
- 6. Processes more explicit
- 7. Life cycle perspective
- 8. Common term: 'Documented information'





DIS ISO 14001



Common Terms and Core Definitions

Differences to ISO 14001:2004 (some!)	Was not defined in 14001:2004 (some!)
Organization	Documented information
Interested party	Compliance obligation
Environmental management system	Environmental condition
Corrective action	Process
Continual improvement	Top management
	Life cycle
	Risk



Context of the Organization

- Provides a high-level, strategic understanding of the important issues that can affect, either positively or negatively, the way the organization manages its environmental responsibilities.
- The organization shall determine external and internal issues and therefore, understand how this effects its ability to achieve the intended outcome(s) of its EMS".





Leadership

- Top management required to demonstrate leadership and commitment
- Take accountability for the effectiveness of the EMS
- Ensure that the EMS requirements are par of the organisations business requirements
- Communicate to the business the importance of effective environment management and conforming to its requirements
- Support the workforce in contributing to the effectiveness of the EMS
- Support relevant management roles in order for them to demonstrate their leadership



Planning

Determine the risk associated with threats and opportunities to:

- give assurance that the Environmental Management System can achieve its intended outcome(s);
- prevent, or reduce, undesired effects, including the potential for <u>external</u>
- environmental conditions to affect the organization;
- achieve continual improvement.
- Maintain documented information of those that need to be addressed





Support

- Ensure the resource is available to:
 Establish, implement and maintain continual improvement of the EMS
- Competence of people involved in performance of its EMS
- Awareness of environmental policy
- Benefits of enhanced environmental performance
- Communication, both internal and external, on the what, when and to whom





Operation

- Explicit requirements for establishing criteria and implementing control of processes
- Now places greater emphasis on the concept of the 'lifecycle perspective' that impacts the environmental management system.
- Looks at how organizations control changes and outsource specific processes
- Organisation will ensure that outsourced processes are controlled



Performance Evaluation

- Organisation will determine:
 - what needs to be monitored and measured and methods for doing this along with analysis and evaluation
- Appropriate documentation as evidence of the above
- Management review to cover:
 - organisations environmental performance
 - external/internal issues
 - compliance obligations





Improvement

- Performance improvement must be **demonstrable**, not merely **intended**
- More detailed in its consideration of nonconformity and resulting action needed:
 - react to the nonconformity
 - evaluate the need for action to eliminate the cause of the NCR
 - determine and implement corrective action
- **Continual improvement -** recurring activity to enhance <u>performance</u>

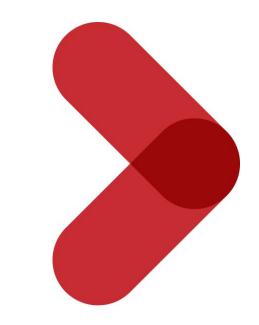






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The main changes to ISO 9001:2015







ISO 9001: Evolution

1979

1987

1994

2000

2008

2015

BS 5750:1979

ISO adopts BS 5750 as the basis for ISO standard

ISO 9001:1987

ISO 9001:1994 – Minor updates only

ISO 9001:2000 – Major update to introduce process approach

ISO 9001:2008 – Minor updates only

ISO 9001:2015 – Major update

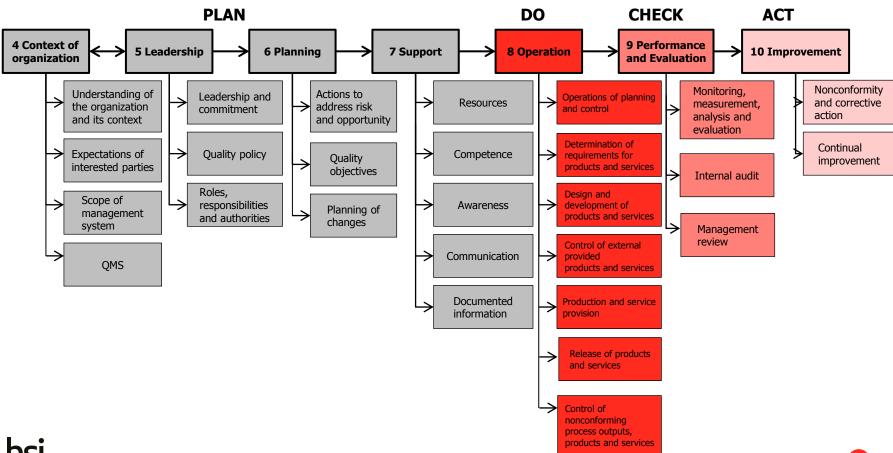


Significant Changes

- 1. High level structure (HLS) and terms/definitions
- 2. More generic and compatible with service industries
- 3. Organizational context must be understood
- 4. Process approach strengthened/more explicit
- 5. Preventive action replaced by risk
- 6. Documented information
- 7. Control of externally provided products and services (Purchasing/outsource)



Structure



Quality Management Principles

Was 8:	Now 7:
Customer focus	Customer focus
Leadership	Leadership
Involvement of people	Engagement of people
Process approach	Process approach
System approach to management	(Included in the process approach)
Continual improvement	Improvement
Factual approach to decision making	Evidence based decision making
Mutually beneficial supplier relationships	Relationship management



Context of the Organization

- Consider what the external and internal issues are for your organization.
- Clause 4.1 states: "The organization shall determine external and internal issues, that are relevant to its purpose and its strategic direction and that effect its ability to achieve the intended <u>result(s)</u> of its QMS".





Leadership

- Accountability of its effectiveness (QMS)
- Compatibility of policy & objectives with strategic direction and context
- Application of Policy
- Integration of the QMS into organization's business processes
- Promoting awareness of the process approach
- Engaging, directing and supporting persons to contribute.....
- Promote continual improvement
- Supporting management to demonstrate their leadership





Planning

6.1 Actions to address risks and opportunities

Determine the risks and opportunities that need to be addressed, specifically to -

- a) give assurance that the quality management system can achieve its intended result(s);
- b) prevent, or reduce, undesired effects;
- c) achieve continual improvement.





Support

People

Monitoring and measurement resources

Explicit reference to organizational knowledge management

Awareness requirement new

External communications now a requirement

Documented information. No mandatory requirements.





Operation

Design and development is now more general and may include service design.

Externally provided products and services

Release of products and services now part of operational controls

· Non-conforming processes, outputs and product and services.



Performance Evaluation

- New structure and requirements for monitoring and measurement
- Internal audit to take into account quality objectives, customer feedback and changes to the system when planning audits.
- Management review to take into consideration:
 - strategic direction of the organization
 - external and internal issues
 - effectiveness of action re risk and opportunities





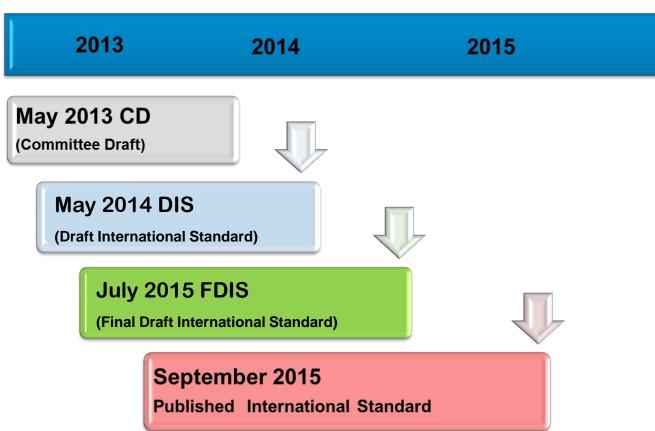
Improvement

- Implementing necessary actions to meet customer requirements and enhance customer satisfaction
- Improving processes to prevent nonconformities
- Improving products and services to meet known and predicted requirements
- Improving quality management system results





ISO 9001:2015 Timeline

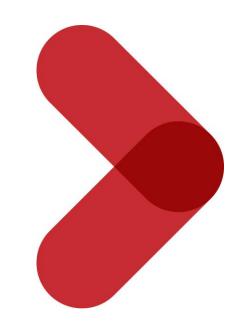






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Managing your transition with BSI







What our clients tell us...

75% Improved their levels of customer satisfaction and loyalty

> 77% Boosted operational performance

"Since implementing ISO 14001 we have reduced the total amount of waste we generate by 53%, diverted 93% from landfill, and reduced measured carbon emissions by 46% in the last four years"

66% agree that ISO 14001 reduced operating costs



What's next?

	14001	9001
FDIS	Feb 2015	July 2015
International Standard	Q3 2015	Sept 2015
Transition complete*	Q3 2018	Sept 2018



^{*} expected 3 Years from when International Standard is available

What's next?

Purchase the draft

Start educating vour business

Revision meetings/internal workshops

> **Start re-structuring your** existing processes to meet the new requirements

Purchase PAS 99 or review existing management systems

2014

Sign up for updates

Consider your training needs and requirements

Purchase FDIS

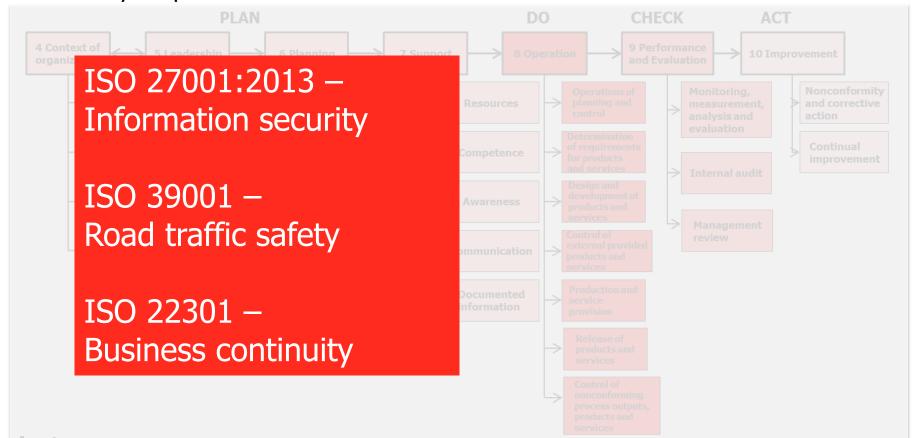
2018

1 day requirements course

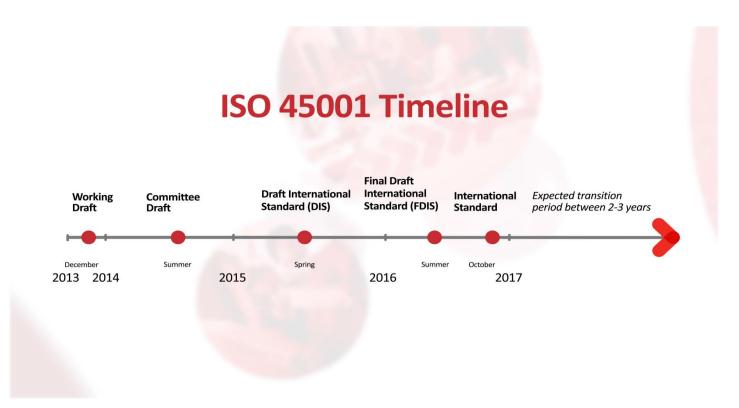
2 day auditor transition course **Senior management workshop**



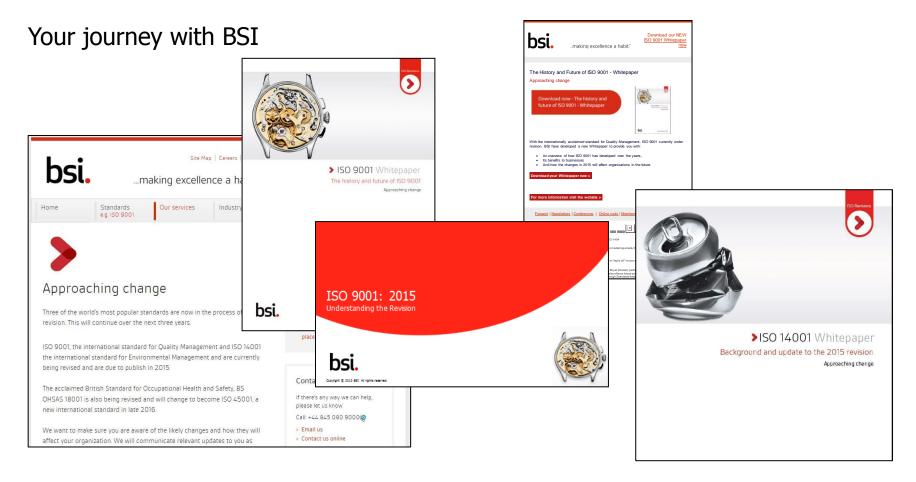
Consider your processes cont.



Forthcoming revisions



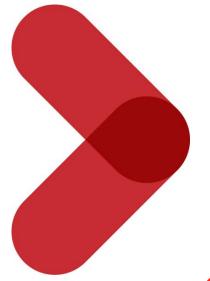






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BSI – Supporting your transition process



Business improvement software

Client events

Training

Self-

Requirements

mapping

assessments

service support

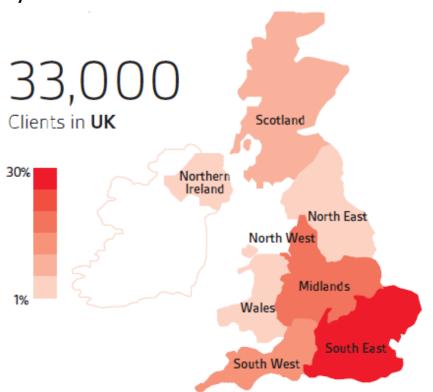
Customer

Client manager's

Transition guidance

Online tools

Why BSI?







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And finally....useful information

- The BSI online shop Buy your copy of the DIS http://shop.bsigroup.com/
- Find out more information about the revision at www.bsigroup.com/ISOrevisions or visit www.iso.org
- Speak to a BSI Customer services representative 0845 080 9000
- Talk to a member of our training team about the transition 0845 086 9000 or visit www.bsigroup.com/training
- FAQ's We've compiled many of your questions around ISO 9001:2015 learn more
- To transfer your certification to BSI......speak to a member of our team today

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