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# Resilience.

**Business continuity in the current economic environment - *resilience in volatile times***

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## Introduction

The ability to absorb, respond to and recover from disruptive challenges is becoming increasingly important. Over recent years widespread floods and terrorist acts have brought the issue of resilience to the fore. Recently, the financial crisis and the accompanying economic recession, foreign exchange and commodity price volatility and critical customer and supplier failures have brought the issue of resilience even more to the fore. Furthermore, potential pandemic threatens yet more instability.

- What are clients doing?
- Should they be doing more?
- Where can we leverage from existing structures?

## Content

1. Trends in 2009
2. Threats and mitigation
3. Everything covered

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## Trends

### Loss to disruption

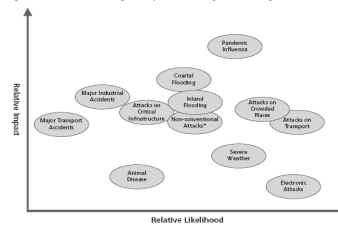
- £11.1 billion a year (0.8% of UK GDP) is estimated to be lost to disruptions where business continuity measures were not in place (Source: BCI 2009)

### Economic climate

- Potential for organisations to neglect business continuity as a priority during recession



Figure 1: An illustration of the high consequence risks facing the United Kingdom

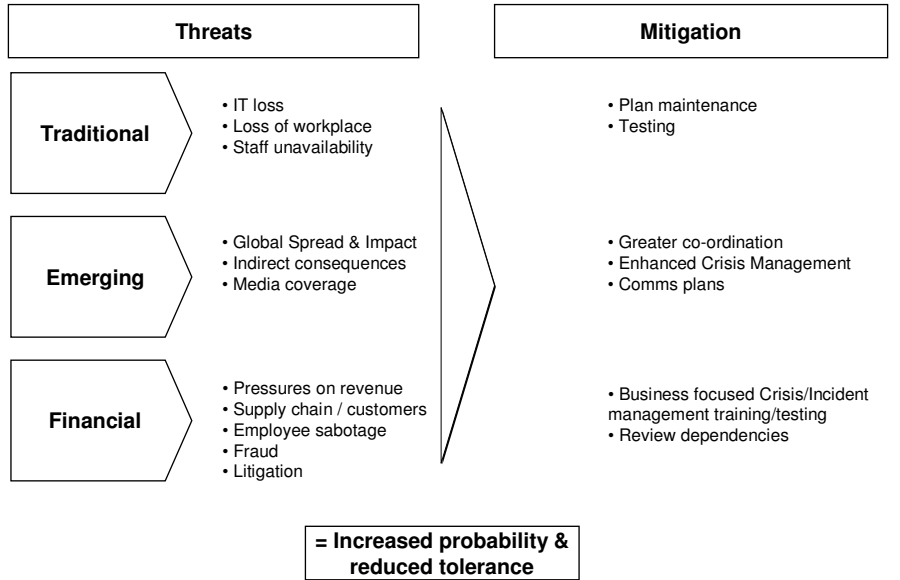


\* The use of some chemical, biological, radiological and nuclear (CBRN) materials has the potential to have very serious and widespread consequences. An example would be the use of a nuclear device. There is no historical precedent for this type of terrorist attack, which is excluded from the non-conventional grouping on the diagram.

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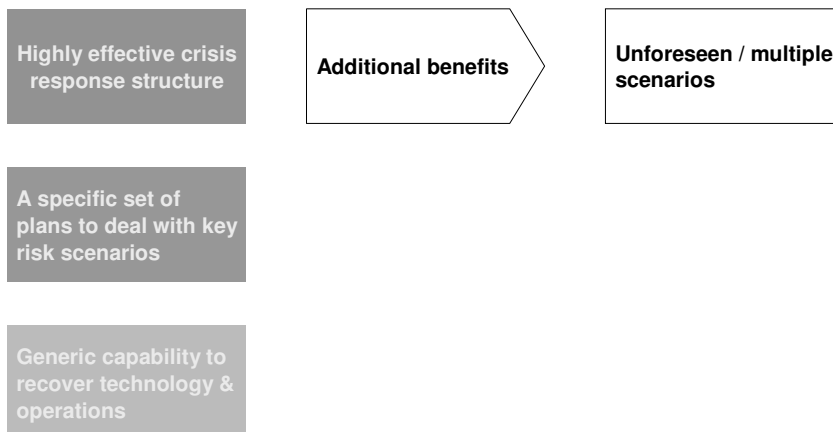
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## Threats and mitigation



## Resilience Strategy

A company's resilience should be based on layers of competence:





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